## FORM 10-Q

# SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

Quarterly Report Under Section 13 or 15(d) of the Securities Exchange Act of 1934

For Quarter Ended December 1, 1985	
Commission file number 2-91259	
CRAZY EDDIE, INC.	
(Exact name of registrant as specified in its charter)	
Delaware 11-2667288	
(State or other jurisdiction of (I.R.S. Employer incorporation or organization) Identification No.)	
2845 Coney Island Avenue, Brooklyn New York 11235	
(Address of principal executive offices) (Zip Code)	
(718) 934-0100 (Registrant's telephone number, including area code)	
(Registrant's telephone number, including area code)	
(Former name, former address and former fiscal year, if changed since last report.)	
the registrant was required to file such reports), and (2) has been subj such filing requirements for the past 90 days. Yes X No	ect
Indicate the number of shares outstanding of each of the issue classes of common stock, as of the latest practicable date:	r's
DateClassShares Outsta	ndir
dary 12, 1986 Common Stock - \$.01 par value 13,867,400	

## CRAZY EDDIE, INC.

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### Part I. Financial Information Item 1. Financial Statements

## CRAZY EDDIE, INC. AND SUBSIDIARIES

#### CONSOLIDATED CONDENSED BALANCE SHEET

#### (In Thousands)

ASSETS	December 1, 1985 (Unaudited)	March 3, 1985 (Audited)
Current Assets: Cash and cash equivalents Short-term Investments Due from American Express Co. Merchandise inventories Prepaid expenses and other current assets Total current assets	\$19,537 5,000 4,084 49,898 2,401 80,920	\$22,273 - 1,876 26,543 1,509 52,201
Restricted cash Property, plant, and equipment at cost, less accumulated depreciation and amorti- zation of \$2,562 and \$1,878 respectively Construction in process Other assets  LIABILITIES AND STOCKHOLDERS' EQUITY	3,980 6,789 4,581 2,638 \$98,908	7,058  3,696 1,154 1,419 \$65,528
Current Liabilities: Current maturities of long-term debt Accounts payable Unearned service contract revenue Accrued expenses Total current liabilities	\$ 921 46,082 1,660 7,628 56,291	\$ 423 23,077 1,173 8,734 33,407
Long-term debt, less current maturities Unearned service contract revenue  Stockholders' equity:  Preferred stock - par value \$1.00  per share; authorized 5,000  shares, none issued  Common stock - par value \$.01 per share;  authorized 50,000 shares,  outstanding 13,819 and 13,400  shares, respectively  Additional paid-in capital  Retained earnings  Total stockholders' equity	7,386 1,206 138 16,350 17,537 34,025 98,908	7,625 635 134 12,298 11,429 23,861 65,528

See accompanying notes to consolidated condensed financial statements

#### CONSOLIDATED CONDENSED STATEMENT OF OPERATIONS

(Unaudited)

(In Thousands Except Per Share Amounts)

		November 30,		November 30,
Net sales	\$63,750	\$38,684	\$162,501	\$101,856
Cost of goods sold	48,578	29,867	124,206	78,890
Gross profit	15,172	8,817	38,295	22,966
Selling, general and administrative expense	10,280	6,041	26,743	17,075
Other income	699	333	2,177	800
Interest expense	(180)	(34)	(604)	(260)
Income before pension contri- bution and income taxes	5,411	3,075	13,125	6,431
Pension contribution	150	200	300	400
Income before income taxes	5,261	2,875	12,825	6,031
Income taxes	2,683	1,495	6,717	2,972
Net income	\$ 2,578	\$ 1,380	\$ 6,108	\$ 3,059
Earnings per share	\$ .19	\$ .11	\$ .44	\$ .27
Weighted average number of shares	_13,837	12,908	13,802	11,133

See accompanying notes to consolidated condensed financial statements.

## CONSOLIDATED CONDENSED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY

(Unaudited)

(In Thousands)

	Common	Additional Paid-In Capital	Petained Earnings	<u>Total</u>
Balance, March 3, 1985	\$ 67	\$12,365	\$11,429	\$23,861
Net income, nine month period en December 1, 1985	ded -	-	6,108	6,108
Issuance of 221,000 shares of common stock	2	4,054	-	4,056
Stock split effected in the form of a dividend	69	(69)	<u> -</u>	-
Balance, December 1, 1985	\$138	\$16,350	\$17,537	\$34,025

See accompanying notes to consolidated condensed financial statements.

#### CONSOLIDATED CONDENSED STATEMENT OF CHANGES IN FINANCIAL POSITION

(Unaudited) (In Thousands)

	Nine Months Ended		
Working capital from:	December 1,	November 30,	
working capital from:			
Net income	\$ 6,108	\$ 3,059	
Add charges not affecting working capital:			
Depreciation and amortization Loss on disposal of property, plant and equipment	684	388 29	
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Working capital provided from operations	6,792	3,476	
Issuance of common stock, less issuance costs	4,056	11,813	
Decrease in restricted cash	3,078	-	
Increase in unearned service contract revenue	571	110	
Increase in long-term debt	-	49	
Decrease in due from affiliates		5,651	
Total working capital provided	14,497	21,099	
Working capital used for:			
Acquisition of property, plant,			
and equipment	3,777	1,403	
Construction in process	3,427	999	
Increase in other assets	1,219	16	
Reduction in long-term debt	239		
Total working capital used	8,662	2,418	
Increase in working capital	\$ 5,835	\$18,681	

See accompanying notes to consolidated condensed financial statements.

#### NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS

(Unaudited)

#### Basis of Presentation

Financial information for the three month and nine month periods ended December 1, 1985 and November 30, 1984 is unaudited; however, such information reflects all (consisting solely of normal adjustments recurring adjustments) which are, in the opinion of management, necessary for a fair statement of the financial position, results of operations and changes in financial position for such periods. The notes included herein should be read in conjunction with the notes to the consolidated financial statements of the Company at March 3, 1985 and May 31, 1984 and for the nine month period ended March 3, 1985 and the fiscal years ended May 31, 1984 and 1983 included in the Company's annual report on Form 10-K.

#### Public Offering

On March 20, 1985, the Company sold to the public 200,000 shares of common stock at a price of \$21 per share.

#### Inventories

Merchandise inventories are stated at the lower of cost, determined on a first-in, first-out (FIFO) basis, or market. Inventory at December 1, 1985 was computed using the gross profit method.

#### Stockholders' Equity

On June 26, 1985, the Board of Directors declared a stock dividend of one share of the registrant's common stock, par value \$.01 per share ("Common Stock"), for each share of outstanding Common Stock, payable on July 31, 1985 to stockholders of record on July 12, 1985. The stock dividend required the transfer of approximately \$69,020 from the additional paid—in capital account to the Common Stock account. The prior period financial statements presented herein have been restated to reflect the effect of the Stock Dividend.

During the nine months ended December 1, 1985, 20,950 options to purchase Common Stock were exercised at \$8.29 per share.

# CRAZY EDDIE, INC. AND SUBSIDIARIES NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (Continued)

(Unaudited)

#### Taxes

Income tax expense has been provided based upon management's estimate of the annualized effective tax rate.

#### Earnings per share

Earnings per share is computed based upon the weighted average number of common shares outstanding.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

(Unaudited)

#### Results of Operations

Net sales for the three month period ended December 1, 1985 were \$63.8 million, representing an increase of \$25.0 million, or 64.8%, over the comparable period in the prior fiscal year. Of this increase, \$18.3 million resulted from the operation of additional stores. Sales to affiliates decreased \$.3 million during the latest period. The balance of the increase (\$7.1 million) resulted from increased sales from stores that were open throughout both periods representing a 19.0% comparable store increase.

Net sales for the nine month period ended December 1, 1985 were \$162.5 million, representing an increase of \$60.6 million, or 59.5%, over the comparable period in the prior fiscal year. Of this increase, \$44.5 million resulted from the operation of additional stores. Sales to affiliates decreased \$1.9 million during the period. The balance of the increase (\$18.1 million) resulted from increased sales from stores that were open throughout both periods representing a 19.8% comparable store increase.

Gross profit (net sales less cost of goods sold) increased by \$6.4 million and \$15.3 million in the three month and nine month periods ended December 1, 1985 as compared to the corresponding period in the prior fiscal year. Gross profit margins as percentage of net sales increased 1.0% and 1.1% for the three month and nine month periods ended December 1, 1985 as compared to the corresponding periods in the prior fiscal year. This resulted primarily from improvements in purchasing.

Selling, general and administrative expenses increased by \$4.2 million and \$9.7 million for the three month and nine month periods ended December 1, 1985 as compared to the corresponding periods in the prior fiscal year. This increase was primarily due to the additional costs incurred at the new stores during the period and non-deductible charges stemming from stock options issued during the third quarter to key employees of the chain.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations (Continued)

(Unaudited)

Selling, general, and administrative expenses as a percentage of net sales approximated 16.1% and 15.6% for the three month periods ended December 1, 1985 and November 30, 1984, respectively, and approximated 16.5% and 16.8% for the nine month periods ended December 1, 1985 and November 30, 1984, respectively. The increase in selling, general and administrative expenses as a percentage of sales during the current quarter resulted primarily from increased store pre-opening costs and the issuance of stock options as discussed above.

#### Liquidity and Capital Resources

On March 20, 1985, Crazy Eddie, Inc. (the "Company") sold 200,000 shares of its Common Stock to the public at a price of \$21 per share. As a result of the offering, the Company received approximately \$3.9 million of net proceeds, the substantial portion of which remains available to finance additional store openings. At December 1, 1985, the Company had total working capital of \$24.6 million. During the nine month period ended December 1, 1985, the Company generated \$6.8 million of working capital from operations.

The company obtained a \$15 million unsecured line of credit with a commercial bank.

The Company believes that it will be able to continue to provide for its contemplated cash requirements and carry out its expansion plans without any material adverse effect on its financial condition or future operations. During the remainder of its 1986 fiscal year, the Company plans to open two new stores in the Borough of Manhattan in New York City (999 Third Avenue and 2186 Broadway). Another new store at Edison, NJ, site of the Company's new corporate headquarters and central warehouse, is slated to open during the first quarter of fiscal 1987.

## PART II. OTHER INFORMATION

Not applicable.

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CRAZY EDDIE, INC.
(Registrant)

January 13, 1986 (Date)

/s/ Eddy Antar
Eddy Antar,
Duly Authorized Officer
and Principal Financial
Officer